



Name of meeting: CORPORATE GOVERNANCE & AUDIT COMMITTEE

Date: 26th NOVEMBER 2021

Title of report: RISK MANAGEMENT UPDATE

Purpose of report.

To provide information on the Councils Risk Management Statement and its arrangements for Corporate Risk Management.

Key Decision - Is it likely to result in spending or saving £250k or more, or to have a significant effect on two or more electoral wards?	not applicable
Key Decision - Is it in the Council's Forward Plan (key decisions and private reports?)	not applicable
The Decision - Is it eligible for call in by Scrutiny?	not applicable
Date signed off by Strategic Director & name	not applicable
Is it also signed off by the Service Director for Finance IT and Transactional Services?	Eamonn Croston (16/11/21)
Is it also signed off by the Service Director for Legal Governance and Commissioning Support?	Julie Muscroft (16/11/21)
Cabinet member portfolio	not applicable

Public or private: PRIVATE APPENDIX

Part of the appendix to this report is recommended for consideration in private because the information contained in it is exempt information within part 1 of Schedule 12A of the Local Government Act 1972 namely that the report contains information relating to the financial or business affairs of any particular person (including the authority holding that information). The public interest in maintaining the exemption outweighs the public interest in disclosing the information and providing greater openness in the Council's decision making.

1. Corporate Matrix & Corporate Processes

Cabinet approved the new approach to risk management in March 2018, As reported in January 2021, there are still difficulties in engaging service directors and heads of service in the risk management process.

The Risk Panel now meets regularly, and the Executive Team consider reports at a quarterly frequency, [although the progression through some member processes was not fully achieved during the earlier parts of 2021],

The Corporate Scrutiny Panel have informally reviewed the matrices on several occasions during the year.

The reports have been modified somewhat.

The Corporate Risk Matrix remains quite stable in terms of contents, now structured by risk type with trend analysis and responsibility holders and some symbolic information.

Recognising that change, and “projects” are a core risk to any organisation, there is now a separate project risk matrix. This is still being fully developed.

The Risk Panel reviews a longer schedule of core projects, with a summary based on those of high value, or an immediate issue being shared with those with a governance role.

The third much simpler list of emerging risk and challenges is a little shorter as some issues were previously duplicates of those already within the corporate matrix, or now featuring in the project list.

There has been a long-sought ambition to create a combined reporting of finance and activity performance, and risk, and this is currently under development. This may change the nature of risk reporting through the organisation, though it is unlikely to change the need for the collection of risk information.

To try to drive improvements in risk management practice, an officer is being recruited with a specific remit for this purpose. The role includes encouraging compliance with the processes at directorate level, assessing matter such as risk mitigation, and generally advocating good risk management practice.

2. Corporate Risk Matrix

The Corporate Risk Matrix identifies the ongoing risks and issues many of which are common to any large local authority (and large organisation). These do have a Kirklees dimension; The November 2021 version is attached as Appendix 1 (public)

3. Project Risk Matrix

This report list features of a number of projects that involve the council, (one is not a council project as the Trans-Pennine upgrade is promoted by Network Rail) typically with a high value or a high profile. (Appendix 2- private)

4. Emerging Issues and challenges

This report list issues of risk that do not feature in the other matrices or are particular unusual or discrete aspects that those charged with governance need awareness and to consider if action (e.g., mitigation) is appropriate at this stage. (Appendix 3- private)

5. CGAC are asked to

1. Indicate if they are content with the risk management processes as described, and currently operated.
2. Make comments on the risk information included in the 3 reports, or on any risks not addressed here

M E Dearnley
Head of Risk November 2021
Appendices

1. Corporate risk matrix (public)
2. Project risk matrix (private)
3. Emerging risk matrix (private)